

	Second Governance	First Governance		
	Process Governor	Process Leaders	Process Owner	Process Steward
Authority	<ul style="list-style-type: none"> <input type="checkbox"/> Define process documentation and management standard <input type="checkbox"/> Manage Governance and BPM overall maturity 	<ul style="list-style-type: none"> <input type="checkbox"/> Set direction 	<ul style="list-style-type: none"> <input type="checkbox"/> Define business processes <input type="checkbox"/> Enforce business process adoption 	<ul style="list-style-type: none"> <input type="checkbox"/> Provide feedback and suggestions for process improvement
Responsibilities	<ul style="list-style-type: none"> <input type="checkbox"/> Ensure process documentation consistency and alignment <input type="checkbox"/> Resolve disputes amongst process owners and leaders <input type="checkbox"/> Provide guidance and best practices <input type="checkbox"/> Develop knowledge and skills of the organization to support BPM adoption 	<ul style="list-style-type: none"> <input type="checkbox"/> Define vision for process improvement <input type="checkbox"/> Provide direction for the process in line with organization strategic objectives <input type="checkbox"/> Establish process performance objectives 	<ul style="list-style-type: none"> <input type="checkbox"/> Engage process stewards <input type="checkbox"/> Serve as points-of-contact for all process-related questions <input type="checkbox"/> Ensure understanding of systems use to support process <input type="checkbox"/> Work with other process owners to ensure proper process alignment <input type="checkbox"/> Oversee implementation of new technology impacting their process <input type="checkbox"/> Monitor and report process performance <input type="checkbox"/> Propose corrective course of actions if performance not as expected 	<ul style="list-style-type: none"> <input type="checkbox"/> Perform process activities as described <input type="checkbox"/> Ensure compliance with policies <input type="checkbox"/> Share information on process performance with Process Owner <input type="checkbox"/> Make suggestion for ongoing process improvements